Strategic Report, Report of the Directors and

Financial Statements for the Year Ended 31 March 2022

<u>for</u>

Sema Lease UK Limited

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Company Information for the Year Ended 31 March 2022

DIRECTORS:	G J Balaam R C Ames
SECRETARY:	G J Balaam
REGISTERED OFFICE:	2 Fison Way Thetford Norfolk IP24 1HT
REGISTERED NUMBER:	05036315 (England and Wales)
AUDITORS:	Knights Lowe Limited Eldo House Kempson Way Suffolk Business Park Bury St Edmunds Suffolk

IP32 7AR

Strategic Report for the Year Ended 31 March 2022

The directors present their strategic report for the year ended 31 March 2022.

REVIEW OF BUSINESS

The company has continued its consolidation of the fleet and has been successful in securing the renewal of existing funding lines and raising additional new funding which will hopefully be reflected in an increase in the number of vehicles available to the company for leasing.

The company has also continued to re-align its customer base and dispensed with a number of customers who were deemed to be too higher risk to continue with.

KEY PERFORMANCE INDICATORS

The directors consider that the key financial performance indicators for the business are turnover, gross profit and pre-tax profit, as outlined below:

	2022	2021
	£	£
Turnovor	18,311,708	21,186,548
Turnover	3,602,267	908,915
Gross Profit	1,656,254	(1,176,927)
Profit before taxation	• •	

Turnover decreased by 13.6% (2021 - decreased by 20.6%) and gross profit showed an increase of 296.3% (2021 decreased by 61.3%) with a increase in the gross profit margin from 4.3% to 19.7%. High margins have been a result of high resale value of motor vehicles on the second hand car market.

The business was adversely affected by the impact of the pandemic in 2021 in that a number of Sema's larger rental customers returned a considerable number of vehicles in the first 3 months of the financial year that reduced the rental margins in the P&L. On top of this a number of funders wanted increased depreciation within payments for vehicles being extended thus reducing these margins further.

Used car prices have leaped this year therefore sales on the second hand car market have generated strong profits for Sema Lease. This profit has been reinvested into rental business to increase the size of Sema Lease's fleet.

PRINCIPAL RISKS AND UNCERTAINTIES

The directors have assessed the major risks facing the company. They are considered to be the normal commercial and operational risks associated with a vehicle leasing business including the funding of future vehicle leases and residual value predictions.

Funding for the business is provided from a variety of sources and these are all reviewed as they fall due. Additional funding is also being secured and these facilities will provide sufficient funding to enable the company to grow its vehicle fleet size.

Disposal proceeds are in line with residual values, which are under constant review.

Interest Rate Risk

The business considers the level of risk exposure on all debt transactions and takes necessary steps to reduce risk to an acceptable level. For significant obligations the company seeks to arrange fixed rate finance where possible in order to mitigate interest rate risk.

Credit Rate and Liquidity Risk

The company has policies in place to ensure transactions are entered into only with parties that are of acceptable credit quality. The company ensures that there are adequate funds available through credit facilities to meet operational requirements of the business.

Strategic Report for the Year Ended 31 March 2022

FINANCIAL INSTRUMENTS

The financial instruments used by the company arise wholly and directly from its activities. The financial instruments comprise trade debtors, cash at bank, trade creditors and a loan note programme for financing the vehicle fleet. The company has put in place the following measures in order to manage financial risks arising from these financial instruments:

- 1. The company regularly monitors the level of debtors to ensure that they are kept at reasonable levels and within a predetermined strict credit limit.
- 2. The company carefully manages its cash position by regularly monitoring its cash flow and with the use of deposit accounts.
- 3. The company regularly monitors the trade balance and credit terms for all suppliers.

FUTURE DEVELOPMENTS

The directors' plan for the forthcoming year are to continue to source additional funding lines in order to increase the fleet size and continue improving the quality of customer and the retained margins of each unit on lease.

ON BEHALF OF THE BOARD:

G J Balaam - Director

20 October 2022

Report of the Directors for the Year Ended 31 March 2022

The directors present their report with the financial statements of the company for the year ended 31 March 2022.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of short to medium leasing of cars and light vans. This also encompasses the disposal of vehicles at the end of their lease term.

DIVIDENDS

The total distribution of interim dividends for the year ended 31 March 2022 will be £222,222. No final dividend has been declared.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2021 to the date of this report.

G J Balaam

R C Ames

POLITICAL DONATIONS AND EXPENDITURE

Donations for the year amounted to £925 (2021: £2,612). These relate to donations to local and national charities. There were no political donations.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Report of the Directors for the Year Ended 31 March 2022

AUDITORS

The auditors Knights Lowe will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

G J Balaam - Director

20 October 2022

Opinion

We have audited the financial statements of Sema Lease UK Limited (the 'company') for the year ended 31 March 2022 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2022 and of its profit for the year then
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatement in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with the director and other management, and from our commercial knowledge and experience of the companies operating sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- investigated the rationale behind significant or unusual transactions; and
- investigated the company's valuation of stock and in particular that of used car stock for sale which does make up a majority of the company's stock value and is subject to a level of judgement;
- ensured that bad debts were adequately provided for in the financial statements. There are a number of potential doubtful debts.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing correspondence with HMRC and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

James Knights ACA BSc (Senior Statutory Auditor) for and on behalf of Knights Lowe Limited Eldo House Kempson Way Suffolk Business Park **Bury St Edmunds** Suffolk **IP32 7AR**

Date:	

Income Statement for the Year Ended 31 March 2022

	Notes	2022 £	2021 £
TURNOVER	3	18,311,708	21,186,548
Cost of sales		14,709,441	20,277,633
GROSS PROFIT		3,602,267	908,915
Administrative expenses		1,334,792	1,624,196
		2,267,475	(715,281)
Other operating income		284,647	329,655
OPERATING PROFIT/(LOSS)	5	2,552,122	(385,626)
Interest receivable and similar income	7	30,614	25,277
		2,582,736	(360,349)
interest payable and similar expenses	8	926,482	816,578
PROFIT/(LOSS) BEFORE TAXATION		1,656,254	(1,176,927)
Tax on profit/(loss)	9	523,964	(192,746)
PROFIT/(LOSS) FOR THE FINANCIAL YEAR	1	1,132,290	(984,181)

Other Comprehensive Income for the Year Ended 31 March 2022

	Notes 2022	2021 £
PROFIT/(LOSS) FOR THE YEAR	1,132,290	(984,181)
OTHER COMPREHENSIVE INCOME		
TOTAL COMPREHENSIVE INCOME FOR THI YEAR	1,132,290 ————	(984,181)

Sema Lease UK Limited (Registered number: 05036315)

Balance Sheet 31 March 2022

		202	22	202	
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	11		-		- 17,324,588
Tangible assets	12		22,062,105 100,350		200,350
Investments	13		100,530		
			22,162,455		17,524,938
CURRENT ASSETS		400 546		518,577	
Stocks	14	492,546		10,613,577	
Debtors Cash at bank and in hand	15	8,553,888 1,955,347		1,321,739	
		11,001,781		12,453,893	
CREDITORS	4.5	17 715 700		15,707,866	
Amounts falling due within one year	16	17,715,780			
NET CURRENT LIABILITIES			(6,713,999)		(3,253,973)
TOTAL ASSETS LESS CURRENT LIABILITIES			15,448,456		14,270,965
CREDITORS					
Amounts falling due after more than one year	17		(6,536,284)		(6,792,825)
PROVISIONS FOR LIABILITIES	21		(910,325)		(386,361)
PROVISIONS FOR EIGHEITIES					7 001 770
NET ASSETS			8,001,847		7,091,779
CAPITAL AND RESERVES			4.000		1,000
Called up share capital	22		1,000		7,090,779
Retained earnings			8,000,847		
SHAREHOLDERS' FUNDS			8,001,847		7,091,779

The financial statements were approved by the Board of Directors and authorised for issue on 20 October 2022 and were signed on its behalf by:

G J Balaam - Director

Statement of Changes in Equity for the Year Ended 31 March 2022

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 April 2020	1,000	8,074,960	8,075,960
Changes in equity Total comprehensive income Balance at 31 March 2021	1,000	7,090,779	7,091,779
Changes in equity Dividends Total comprehensive income Balance at 31 March 2022	1,000	(222,222) 1,132,290 8,000,847	(222,222) 1,132,290 8,001,847

Notes to the Financial Statements for the Year Ended 31 March 2022

STATUTORY INFORMATION 1.

Sema Lease UK Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

ACCOUNTING POLICIES 2.

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirement of paragraph 33.7.

Significant judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates, and assumptions that effect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant judgements

There are no judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

Key sources of estimation uncertainty

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the financial year are as follows:

Tangible fixed assets are recognised at cost, less accumulated depreciation. Depreciation is charged over the estimated useful life of the asset to it's estimated residual value. Tangible fixed assets purchased by finance lease are depreciated over the life of the finance lease to an estimated residual value.

The recoverability of trade and other debtors are considered on a regular basis. When calculating the debtor provision, the directors consider the age of the debts and the financial position of the counterparty.

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

ACCOUNTING POLICIES - continued 2.

Turnover

Turnover represents sales of ex-rental vehicles where the operating leases have expired during the year, excluding value added tax, and rentals receivable under operating leases recognised on a straight line basis over the lease term.

Goodwill

Goodwill arises on business acquisitions and represents the excess of the cost of the acquisition over the company's interest in the net amount of the identifiable assets, liabilities and contingent liabilities of the acquired business.

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. It is amortised on a straight-line basis over its useful life which is considered to be five years.

Tangible fixed assets

Tangible fixed assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful

25% on reducing balance, straight line for rental assets Plant and Machinery

25% on reducing balance, straight line for finance lease vehicles Motor Vehicles

50% straight line basis Other Assets

Other assets were not depreciated in previous accounting periods on the basis that they have a high residual value and any depreciation charged would be immaterial. However this year the depreciation estimate has been changed as the Directors view these other assets are now approaching the end of their useful life.

Motor vehicles include cherished number plates which are also not depreciated.

Investments in subsidiaries

Investments in subsidiary undertakings are recognised at cost less any impairment.

Stocks

Stock is valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Stock cost for finance lease vehicles is based on the purchase cost of vehicles when they reach the end of the finance lease term. Stock cost for owned vehicles is based on the residual value of the vehicles when they reach the end of the lease agreement with the customer.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

ACCOUNTING POLICIES - continued 2.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Going concern

The company funds vehicles purchased for the company's hire fleet using finance lease contracts from a number of providers and a loan note programme. The vehicles are accounted for as fixed assets and a corresponding liability is recognised and a majority of this will be due within one year and so classified as a current liability. This gives rise to the company's net current liabilities position at the year end. The directors have reviewed the company's forecasted cash flows and these are sufficient to meet the liabilities as they fall due. In addition to this, some of the short-term finance lease and hire purchase creditor balances at the year end are funded from the sale of the vehicles at the end of the lease or hire purchase agreement, which are included in fixed assets.

Taking into account the above and after making enquiries, the directors believe that the company has adequate resources to meet its liabilities as they fall due for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Finance lease and hire purchase contracts

Assets held under finance leases and hire purchase contracts are recognised in the statement of financial position as assets and liabilities at the lower of the fair value of the assets and the present value of the minimum lease payments, which is determined at the inception of the lease term. Any initial direct costs of the lease are added to the amount recognised as an asset.

Lease payments are apportioned between the finance charges and reduction of the outstanding lease liability using the effective interest method. Finance charges are allocated to each period so as to produce a constant rate of interest on the remaining balance of the liability.

Financial instruments

Financial assets and financial liabilities are recognised in accordance with FRS 102 when the company becomes a party to the contractual provisions of the instrument.

Currently all financial liabilities are basic financial instruments as defined by section 11 of FRS 102 which are recognised at amortised cost.

Where relevant, derivative financial instruments are initially recorded at cost and thereafter at fair value with changes recognised in the profit or loss account.

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

3. TURNOVER

The turnover and profit (2021 - loss) before taxation are attributable to the one principal activity of the company.

An analysis of turnover by class of business is given below:

	Sales of vehicles Hire of vehicles	2022 £ 12,635,280 5,676,428 18,311,708	2021 £ 15,745,128 5,441,420 21,186,548
	An analysis of turnover by geographical market is given below:		
	United Kingdom Europe	2022 f 16,453,723 1,857,985 	2021 £ 18,950,483 2,236,065 21,186,548
4.	EMPLOYEES AND DIRECTORS	2022	2021
	Wages and salaries Social security costs Other pension costs	£ 584,806 57,369 13,848 656,023	£ 537,915 51,259 13,372 602,546
	The average number of employees during the year was as follows:	2022	2021
	Monthly Staff Weekly Staff	13 3 ——————————————————————————————————	13 3 ——————————————————————————————————
	Directors' remuneration	2022 £ 108,100	2021 £ 97,645

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

5. **OPERATING PROFIT/(LOSS)**

The operating profit (2021 - operating loss) is stated after charging/(crediting):

	Depreciation - owned assets Profit on disposal of fixed assets Foreign exchange differences	2022 £ 2,675,580 (58,349) 34,124	2021 £ 3,707,952
6.	AUDITORS' REMUNERATION	2022	2021
	Fees payable to the company's auditors for the audit of the company's financial statements Auditors' remuneration for non audit work	£ 19,000 5,850	£ 14,000 5,450
7.	INTEREST RECEIVABLE AND SIMILAR INCOME	2022	2021 £
	Other interest	f 30,614	25,277
8.	INTEREST PAYABLE AND SIMILAR EXPENSES	2022 £	2021 £
	Bank loan interest Interest on overdue tax Bank & credit card charges Interest on debenture loans Hire purchase interest	67,247 156 10,787 637,036 211,256	80,208 - 11,132 637,756 87,482 - 816,578
9.	TAXATION		
	Analysis of the tax charge/(credit) The tax charge/(credit) on the profit for the year was as follows:	2022 £	2021 £
	Deferred tax: Deferred tax Change in rate of deferred tax	305,486 218,478	(192,746)
	Total deferred tax	523,964	(192,746)
	Tax on profit/(loss)	523,964	(192,746)
	UK corporation tax has been charged at 19% (2021 - 19%).		

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

TAXATION - continued 9.

Reconciliation of total tax charge/(credit) included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

Profit/(loss) before tax	2022 £ 1,656,254	2021 £ (1,176,927)
Profit/(loss) multiplied by the standard rate of corporation tax in the UK of 19% (2021 - 19%)	314,688	(223,616)
Effects of: Expenses not deductible for tax purposes Capital allowances in excess of depreciation Utilisation of tax losses Reversible timing differences occurring in period Losses c/fwd Total tax charge/(credit)	174 (109,546) (205,316) 523,964 - - 523,964	10,557 (18,821) - (192,746) 231,880 (192,746)

Factors that may affect future tax charges

In the spring Budget 2021 due to the enhanced amount of public borrowing as a result of the COVID 19 pandemic the Government announced that the rate of corporation tax would increase from 19% to 25% with effect from April 2023.

DIVIDENDS 10.

10.	DIVIDENDS	2022 £	2021 £
	Interim	<u>222,222</u>	
11.	INTANGIBLE FIXED ASSETS		Goodwill £
	COST		
	At 1 April 2021		498,000
	and 31 March 2022		
	AMORTISATION		
	At 1 April 2021		498,000
	and 31 March 2022		
	NET BOOK VALUE		_
	At 31 March 2022		
	At 31 March 2021		

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

TANGIBLE FIXED ASSETS 12.

TANGIBLE FIXED ASSETS	Other assets £	Motor vehicles £	Plant and machinery £	Totals £
COST At 1 April 2021 Additions Disposals	65,000 - -	24,894,073 23,192,635 (19,378,124)	196,270 1,528 (130,315)	25,155,343 23,194,163 (19,508,439)
At 31 March 2022	65,000	28,708,584	67,483	28,841,067
DEPRECIATION At 1 April 2021 Charge for year Eliminated on disposal	65,000 - -	7,622,984 2,659,223 (3,605,346)	142,771 16,357 (122,027)	7,830,755 2,675,580 (3,727,373)
At 31 March 2022	65,000	6,676,861	37,101	6,778,962
NET BOOK VALUE At 31 March 2022		22,031,723	30,382	22,062,105
At 31 March 2021		<u>17,271,089</u>	53,499	17,324,588 ———

Assets Held Under Finance

Included in tangible fixed assets are assets under hire purchase and finance leases. The net book value of these assets at year end is £12,792,309 (2021: £12,467,334) and depreciation in relation to these assets charged in the financial year totalled £1,787,308 (2021: £2,826,448)

Assets Held For Operating Lease Purposes

Also included in tangible fixed assets are assets held for use in operating leases. The net book value of these items at year end is £21,544,394 (2021: £17,047,545) and depreciation in respect of these assets charged in the financial year amounted to £2,634,537 (2021: £3,629,577).

FIXED ASSET INVESTMENTS 13.

FIXED ASSET INVESTMENTS	Shares in group undertakings £
COST At 1 April 2021 Impairments	200,350 (100,000)
At 31 March 2022	100,350
NET BOOK VALUE At 31 March 2022	100,350
At 31 March 2021	200,350

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

FIXED ASSET INVESTMENTS - continued 13.

The company's investments at the Balance Sheet date in the share capital of companies include the following:

Ames Nissan Limited

Registered office: 2 Fison Way, Thetford, Norfolk, IP241HT

Nature of business: Vehicle sales

% holding Class of shares: 100.00 Ordinary shares

2022 £ £ (766.856)(858,950) Aggregate capital and reserves (229,871)(92,094)Loss for the year

2021

The remaining investment value relates to the investment in the company's subsidiary company Ames Nissan Limited. Due to this company being loss making for a number of years the Directors have seen it prudent to write down the value of the investment this year and recognise an impairment.

During an earlier year the company has invested £144,000 in a Limited Liability Partnership. As at the balance sheet date the directors have considered the investment for impairment in accordance with UK GAAP. The nature of the investment makes predicting future returns difficult and based on all of the available evidence as at the balance sheet date the directors have concluded that the value of the investment may not be recoverable. For this reason the investment has been fully impaired.

14. **STOCKS**

2021 2022 £ £ 518.577 492,546 Stocks

The stock relates to used vehicles that have come off lease and are to be sold as at the year-end.

DEBTORS 15.

DEBTORS	2022	2021
	£	£
Amounts falling due within one year: Trade debtors Amounts owed by connected companies Other debtors Directors' current accounts VAT Prepayments and accrued income S455 tax repayable	736,239 4,244,224 117,663 1,323,061 316,777 296,585 1,361	3,705,705 4,141,610 70,957 1,022,525 309,017 1,361
	7,035,910	9,251,175

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

15.	DEBTORS - continued	2022 £	2021 £
	Amounts falling due after more than one year: Amounts owed by group undertakings	1,115,029	1,025,584 31,543
	Other debtors S455 tax repayable	402,949	305,275
		1,517,978	1,362,402
	Aggregate amounts	8,553,888	10,613,577
16.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
10.	CREDITORS. ANICONTO TALENCE C	2022	2021 £
		£ 3,171,666	1,678,490
	Bank loan and overdraft (see note 18)	12,432,039	12,361,562
	Hire purchase contracts (see note 19)	706,392	209,638
	Trade creditors	97,674	103,458
	Corporation tax Social security and other taxes	14,253	14,385
	VAT	-	68,990
	Other creditors	1,040,051	1,091,318
	Amounts owed to connected companies Accruals and deferred income	253,705	1,725 178,300
		17,715,780	15,707,866
	THE PARTY OF THE P		
17	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	2022	2021
		£	£
	Bank loans (see note 18)	6,325,006	6,435,877
	Hire purchase contracts (see note 19)	211,278	356,948
		6,536,284	6,792,825 =====
18.	LOANS		
	Cl. and the shallows		
	An analysis of the maturity of loans is given below:		
		2022	2021
		£	£
	Amounts falling due within one year or on demand:		=4.665
	Bank overdrafts	-	74,666
	Bank loans	500,000	348,824 1,255,000
	Debenture loans	2,671,666	
		3,171,666	1,678,490
	Amounts falling due between one and two years:	4 700 000	4,284,701
	Debentures due after one year	4,700,000	=======================================

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

18. LOANS - continued

	2022 £	2021 £
Amounts falling due between two and five years: Bank loans - 2-5 years	1,625,006	2,151,176

19. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2022	2021
	£	£
Net obligations repayable:	12,432,039	12,361,562
Within one year Between one and five years	211,278	356,948
	12,643,317	12,718,510
	Non-c	ancellable

	operating	
	2022	2021
Within one year Between one and five years	£	£
	711	711
	1,423	2,135
	2,134	2,846 =====
		

20. SECURED DEBTS

The loan notes are secured against the motor vehicles financed by the loan note programme and also by a fixed and floating charge over all of the company's assets.

Obligations under hire purchase contracts are secured against the related assets and trade in relation to those assets.

Obligations under finance leases are secured against the related assets and a floating charge over all the other assets and trade of the company.

21. PROVISIONS FOR LIABILITIES

2022	2021
£	£
(34,953)	(231,881)
945,278	618,242
910,325	386,361
	£ (34,953) 945,278

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

21. PROVISIONS FOR LIABILITIES - continued

Balance at 1 Provided du Balance at 3				Deferred tax £ 386,361 523,964 910,325
CALLED UP S	SHARE CAPITAL			
Allotted, issu Number:	ued and fully paid: Class:	Nominal value:	2022 £	2021 £
1,000	Ordinary	£1	1,000	1,000

23. PENSION COMMITMENTS

22.

The amount recognised in profit and loss as an expense in relation to defined contribution plans was £17,091 (2021: £16,069)

24. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

During the year the company operated current accounts with the Directors. At the balance sheet date the Directors owed the company £1,323,061 (2021: £1,022,525). The maximum amount outstanding in respect of Directors advances during the year was £1,323,061 (2021: £1,022,525).

Interest has been charged on the outstanding balances at the approved HMRC rate.

25. RELATED PARTY DISCLOSURES

Amount due from related party

Entities over which the entity has control, joint control or significant influence 2021 2022 £ £ 693,771 813,902 Sales 92,505 36,201 Purchases 1,025,584 1,115,029 Amount due from related party Key management personnel of the entity or its parent (in the aggregate) 2021 2022 £ £ 1,022,525 1,323,061

Notes to the Financial Statements - continued for the Year Ended 31 March 2022

25. RELATED PARTY DISCLOSURES - continued

Other related parties

Other related parties	2022	2021
	£	£
C-los	1,932,984	2,454,029
Sales	-	22,005
Purchases	276,353	153,200
Loans to	173,739	109,562
Loans paid Amount due from related party	4,262,224	4,159,610
Amount due to related party Amount due to related party	1,015,000	1,001,725
, III) was a war a said of the		

In addition to the above related party transactions the company also held tangible fixed assets acquired for the sole purpose of making available to other related parties free of charge in relation to sponsorship arrangements.

Other related parties and companies/unincorporated businesses which the Directors own and control.

R C Ames has given personal guarantees in respect of the company's bank borrowing facility and also specific personal guarantees to the company in respect of related party loan balances owed to the company.

26. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is R C Ames.

27. OPERATING LEASES - LESSOR

One of the company's main activities is providing vehicles under operating leases, specialising in leases with a twelve month duration. The amount estimated to be due in lease payments receivable under non-cancellable operating leases within one year is £2,838,214 (2021: £2,720,710). There are no amounts due in more than one year.

An estimated amount is used due to the large volume of leases. The estimate is worked out as 50% of total vehicle rental income if the year and is considered by the Directors as accurate.

Trading and Profit and Loss Account for the Year Ended 31 March 2022

	202		202	
	£	£	£	£
Turnover			5,441,420	
Vehicle rental income	5,676,428		5,441,420	
New vehicle sales	835,984		15,745,128	
Used vehicle sales	11,799,296	10 211 700		21,186,548
		18,311,708		21,100,540
Cost of sales	509 422		292,662	
Vehicle rental costs	608,432		-	
New vehicle purchases	835,984 9,532,599		15,052,695	
Used vehicle purchases	9,332,399		15,596	
Saddle purchases	442,381		404,464	
Wages and salaries	57,369		51,259	
Social security			13,372	
Pensions	13,848		30,947	
Other direct costs	105,690 47,219		41,094	
Commissions payable	•		745,967	
Finance lease charges	431,382		7.10,507	
Depreciation of tangible fixed assets	3 634 537		3,629,577	
Vehicles held for rental	2,634,537	14,709,441		20,277,633
GROSS PROFIT		3,602,267		908,915
Establishment costs Insurance		47,500		33,966
		3,554,767		874,949
Administrative expenses				
Directors' salaries	108,100		97,645	
Directors' pensions paid	3,243		2,697	
Employee benefits	31,082		33,109	
Sponsorship	167,892		89,166	
Telephone	13,978		14,493	
Printing, postage, and stationery	13,195		13,170	
Advertising	16,468		8,348	
Travelling	20,195		8,407	
Motor expenses	35,326		26,802	
Computer costs	18,450		13,954	
Sundry expenses	46,522		54,855	
Subscriptions	15,290		8,569	
Legal and professional fees	104,881		81,762	
Auditors' remuneration	19,000		14,000	
Auditors' remuneration for non audit work	5,850		5,450	
Donations	925		2,612	
Foreign exchange losses	34,124		11,618	
Impairment losses for intangible fixed assets	100,000		100,175	E00 00
mipantion resource for meaning and a second		754,521		586,83
		2,800,246		288,11

Trading and Profit and Loss Account for the Year Ended 31 March 2022

	202	2	2021	
	£	£ 2,800,246	£	£ 288,117
Brought forward		2,000,240		,
Selling and marketing costs Entertainment Bad debts	23,598 468,130	491,728 —	2,291 922,734	925,025
		2,308,518		(636,908)
Depreciation Depn of other assets Motor vehicles Plant and machinery	24,686 16,357	41,043	32,500 26,349 19,524	78,373
		2,267,475		(715,281)
Other operating income Damage recharge reversal Sundry receipts Saddle sales Bad Debts Recovered Government grants Profit on sale of tangible fixed assets	150,200 49,034 - - 27,064 58,349	(284,647) ————————————————————————————————————	15,596 159,547 154,512	(329,655)
Finance income Other interest		30,614 2,582,736	9	25,277
Finance costs Bank loan interest Interest on overdue tax Bank & credit card charges Interest on debenture loans Hire purchase interest	67,247 156 10,787 637,036 211,256	926,482	80,208 11,132 637,756 87,482	816,578
NET PROFIT/(LOSS)		1,656,254		(1,176,927) ======

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Signature 1

Signed by Graham Balaam using authentication code SFRXcFDCo1JFOWp0Kg== at IP address 87.127.127.135, on 2022/10/20 10:25:48 Z. Graham Balaam's e-mail address is: graham@amesmg.co.uk.

Signature 2

Signed by James Knights using authentication code KGVWRkZWWSxVwqNcIQ== at IP address 213.129.74.45, on 2022/10/25 16:54:08 Z. James Knights's e-mail address is: james@knightslowe.co.uk.

James Knights added the following comments:

'Audit Report Signed"